

To: Members of the Oxfordshire Health & Wellbeing Board

Notice of a Meeting of the Oxfordshire Health & Wellbeing Board

**Thursday, 14 May 2026 at 1.00 pm
Room 2&3 - County Hall, New Road, Oxford OX1 1ND**

If you wish to view proceedings online, please click on this [Live Stream Link](#).



Martin Reeves
Chief Executive

May 2026

Contact Officer: **Democratic Services**
Email: committees.democraticservices@oxfordshire.gov.uk

Membership

Chair – Cllr Liz Leffman (Leader, Oxfordshire County Council)

Board Members:

Ansaf Azhar	Director of Public Health & Communities, Oxfordshire County Council
Councillor Tim Bearder	Cabinet Member for Adults, Oxfordshire County Council
Michelle Brennan	GP Representative
Councillor Rachel Crouch	West Oxfordshire District Council
Councillor Rob Pattenden	Cherwell District Council
Councillor Georgina Heritage	South Oxfordshire District Council
Karen Fuller	Director of Adult Social Care, Oxfordshire County Council
Councillor Sean Gaul	Cabinet Member for Children and Young People, Oxfordshire County Council
Caroline Green	Chief Executive, Oxford City Council (District Representative)
Councillor Kate Gregory	Cabinet Member for Public Health and Inequalities, Oxfordshire County Council
Lisa Lyons	Director of Children's Services, Oxfordshire County Council
Grant MacDonald	Interim Chief Executive, Oxford Health NHS Foundation Trust
Councillor Helen Pighills	Vale of White Horse District Council
David Radbourne	Regional Director Strategy and Transformation, NHS England
Councillor Chewe Munkonge	Oxford City Council

County Hall, New Road, Oxford, OX1 1ND

www.oxfordshire.gov.uk Media Enquiries 01865 323870

Barbara Shaw	Chair, Healthwatch Oxfordshire
Matthew Tait	Chief Delivery Officer, BOB ICB

Notes:• *Date of next meeting: 9 July 2026*

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.

AGENDA

1. **Welcome by Chair**
2. **Apologies for Absence and Temporary Appointments**
3. **Declarations of Interest - see guidance note below**
4. **Petitions and Public Address**

Members of the public who wish to speak on an item on the agenda at this meeting, or present a petition, can attend the meeting in person or 'virtually' through an online connection.

Requests to present a petition must be submitted no later than 9am ten working days before the meeting.

Requests to speak must be submitted no later than 9am three working days before the meeting (ie: 9AM Monday 11th May 2026)

Requests should be submitted to omid.nouri@oxfordshire.gov.uk AND committeesdemocraticservices@oxfordshire.gov.uk

If you are speaking 'virtually', you may submit a written statement of your presentation to ensure that if the technology fails, then your views can still be taken into account. A written copy of your statement can be provided no later than 9am on the day of the meeting. Written submissions should be no longer than 1 A4 sheet."

5. **Note of Decisions/Minutes of Last Meeting (Pages 9 - 26)**

To approve the Note of Decisions/Minutes of the meeting held on 12 March 2026 and to receive information arising from them.

6. **Community Research- Community Health Development Officer & Well Together Programme Evaluation (Pages 27 - 34)**

The Health and Wellbeing Board is **RECOMMENDED** to:

1. Support the promotion and sharing of the findings from the evaluation of the Oxfordshire County Council-funded Community Health Development Officer (CHDO) programme and the Buckinghamshire Oxfordshire and Berkshire West Integrated Care Board (BOB ICB)-funded Well Together programme, with partners and colleagues across the system.

7. Oxfordshire Joint Strategic Needs Assessment 2026 (Pages 35 - 38)

The Health and Wellbeing Board is **RECOMMENDED** to:

1. Provide feedback on the proposed design of the 2026 Joint Strategic Needs Assessment (JSNA).
2. Advise on the content of the 2026 JSNA, approach, and to highlight any additional topics and themes of research and intelligence interest that they would like to see included.
3. Via relevant officers in their organisations, contribute information and intelligence to the JSNA to further its development and participate in making information more accessible to everyone.

8. Health & Wellbeing Strategy Update- Start Well (Pages 39 - 74)

The Health and Wellbeing Board is **RECOMMENDED** to:

1. **NOTE** the progress of the delivery of priorities 1 and 2 under the thematic domain of Start Well within the Health and Wellbeing Strategy along with key challenges.
2. **NOTE** the Best Start in Life plan, attached as an appendix to this report, and:
 - a. **DELEGATE** responsibility for regular monitoring of progress on outcomes relevant to the Best Start in Life Plan to the Children's Trust Board;
 - b. **NOTE** that those outcomes will include the inequality of Good Level of Development (GLD) outcomes for children eligible for free school meals; and
 - c. **NOTE** that the Children's Trust Board will report to the Health and Wellbeing Board on this matter as part of these annual Start Well updates and as required for escalation.

9. Oxfordshire Better Care Fund Plan (2026-27) (Pages 75 - 114)

The Health and Wellbeing Board is **RECOMMENDED** to:

1. **NOTE** and **APPROVE** the direction of travel set out in this report for the Oxfordshire Better Care Fund Plan for 2026/27 and the decision-making process set out at paragraph 14.
2. **APPROVE** the Oxfordshire Better Care Fund Plan for 2026/27 and decision on the assurance statements set out at paragraph 19 (of the main report for this item) for submission by 19th May 2026.

10. **Oxfordshire Combating Drugs Partnership Annual Report** (Pages 115 - 128)

The Health and Wellbeing Board is **RECOMMENDED** to:

1. **NOTE** the activities and outcomes of the Oxfordshire Combating Drugs Partnership, reflected in the Annual Progress Report in Annex 1.

11. **Health & Wellbeing Strategy Indicator Review (Verbal Update)**

The Health and Wellbeing Board is recommended to **NOTE** the verbal update on the Health and Wellbeing Strategy Indicator Review.

12. **Marmot Place Update (Verbal)**

The Health and Wellbeing Board is recommended to **NOTE** the Marmot Place Update.

13. **Neighbourhood Health Plan Update (Verbal)**

The Health and Wellbeing Board is recommended to **NOTE** the Neighbourhood Health Plan Update.

14. **Report from Healthwatch Oxfordshire** (Pages 129 - 140)

To receive and **NOTE** the Healthwatch Oxfordshire Report on patient views and experiences of Oxfordshire health and care services.

15. **Reports from Partnership Boards**

To receive updates from Partnership Boards:

1. Place-Based Partnership (Verbal Update).
2. Health Improvement Board (Verbal Update).
3. Children's Trust Board (Verbal Update).

16. **Forward Work Plan** (Pages 141 - 142)

The Board is asked to **NOTE** the forward work programme.

Councillors declaring interests

General duty

You must declare any disclosable pecuniary interests when the meeting reaches the item on the agenda headed 'Declarations of Interest' or as soon as it becomes apparent to you.

What is a disclosable pecuniary interest?

Disclosable pecuniary interests relate to your employment; sponsorship (i.e. payment for expenses incurred by you in carrying out your duties as a councillor or towards your election expenses); contracts; land in the Council's area; licenses for land in the Council's area; corporate tenancies; and securities. These declarations must be recorded in each councillor's Register of Interests which is publicly available on the Council's website.

Disclosable pecuniary interests that must be declared are not only those of the member her or himself but also those member's spouse, civil partner or person they are living with as husband or wife or as if they were civil partners.

Declaring an interest

Where any matter disclosed in your Register of Interests is being considered at a meeting, you must declare that you have an interest. You should also disclose the nature as well as the existence of the interest. If you have a disclosable pecuniary interest, after having declared it at the meeting you must not participate in discussion or voting on the item and must withdraw from the meeting whilst the matter is discussed.

Members' Code of Conduct and public perception

Even if you do not have a disclosable pecuniary interest in a matter, the Members' Code of Conduct says that a member 'must serve only the public interest and must never improperly confer an advantage or disadvantage on any person including yourself' and that 'you must not place yourself in situations where your honesty and integrity may be questioned'.

Members Code – Other registrable interests

Where a matter arises at a meeting which directly relates to the financial interest or wellbeing of one of your other registerable interests then you must declare an interest. You must not participate in discussion or voting on the item and you must withdraw from the meeting whilst the matter is discussed.

Wellbeing can be described as a condition of contentedness, healthiness and happiness; anything that could be said to affect a person's quality of life, either positively or negatively, is likely to affect their wellbeing.

Other registrable interests include:

- a) Any unpaid directorships
- b) Any body of which you are a member or are in a position of general control or management and to which you are nominated or appointed by your authority.

- c) Any body (i) exercising functions of a public nature (ii) directed to charitable purposes or (iii) one of whose principal purposes includes the influence of public opinion or policy (including any political party or trade union) of which you are a member or in a position of general control or management.

Members Code – Non-registrable interests

Where a matter arises at a meeting which directly relates to your financial interest or wellbeing (and does not fall under disclosable pecuniary interests), or the financial interest or wellbeing of a relative or close associate, you must declare the interest.

Where a matter arises at a meeting which affects your own financial interest or wellbeing, a financial interest or wellbeing of a relative or close associate or a financial interest or wellbeing of a body included under other registrable interests, then you must declare the interest.

In order to determine whether you can remain in the meeting after disclosing your interest the following test should be applied:

Where a matter affects the financial interest or well-being:

- a) to a greater extent than it affects the financial interests of the majority of inhabitants of the ward affected by the decision and;
- b) a reasonable member of the public knowing all the facts would believe that it would affect your view of the wider public interest.

You may speak on the matter only if members of the public are also allowed to speak at the meeting. Otherwise you must not take part in any discussion or vote on the matter and must not remain in the room unless you have been granted a dispensation.